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Section 1: Introduction

About the NQPA™ Credential
The Nonqualified Plan Advisor (NQPA™) credential – developed by some of the nation’s leading advisors and retirement plan experts – demonstrates your knowledge, expertise, and commitment to working with nonqualified deferred compensation and nonqualified executive compensation plans. Advisors who earn their NQPA™ demonstrate the expertise required to advise employers on nonqualified plan design and plan financing.

About the National Association of Plan Advisors (NAPA)
The National Association of Plan Advisors (NAPA), an affiliate organization of the American Retirement Association, was created by and for retirement plan advisors. Membership is also open to other retirement industry professionals who support the interests of plan advisors.

While the financial services industry is well represented in Washington by a number of trade associations that weigh in on issues affecting advisors, NAPA is the only advocacy group exclusively focused on the issues that matter to retirement plan advisors. This exclusive focus is what sets NAPA apart.

About the American Retirement Association (ARA)
The American Retirement Association (ARA) is a non-profit organization that aims to educate retirement plan professionals and create a framework of policy that gives every working American the ability to have a comfortable retirement.

As part of that mission, for more than half a century, the ARA has developed and distributed education programs, information resources, and professional credentials that have become the gold standard for retirement plan professionals in every field of endeavor.

More than 26,000 members strong, today the American Retirement Association is comprised of five premier retirement industry associations; the American Society of Pension Professionals & Actuaries (ASPPA), the American Society of Enrolled Actuaries (ASEA), the National Association of Plan Advisors (NAPA), the National Tax-deferred Savings Association (NTSA), and Plan Sponsor Council of America (PSCA).
Section 2: Preparing for the NAPA NQPA™ Certification Exam

Summary
The number of hours of study needed to prepare for NAPA examinations varies depending on the length and breadth of a candidate’s experience in the field. Many successful candidates begin studying several months before an examination date to allow sufficient time to cover all the material to the proper extent.

NAPA has available study materials to help individuals prepare for the NQPA™ certification exam. Both the NQPA-1: Plan Fundamentals online course and NQPA-2: Advanced Plan Design online course are divided into five (5) modules, and each contains a Resource Guide focused on examination content, along with an assessment. There is an NQPA™ Glossary that contains key terms and definitions that should be reviewed before taking the exam.

The below items are the preferred study materials for the examination.

- **NQPA-1: Plan Fundamentals**
  - Online Course
  - Module 1: Introducing Nonqualified Plans
  - Module 2: Nonqualified Plan Fundamentals
  - Module 4: Nonqualified Plan Tax Considerations and Plan Financing
  - Module 5: Plan Marketing and Implementation Case Studies
  - NQPA-1 Resource Guide PDF
  - NQPA-1 Assessment

- **NQPA-2: Advanced Plan Designs**
  - Online Course
  - Module 1: Employer Incentive and Equity Plans
  - Module 2: Life Insurance and Informal Funding of Nonqualified Plans
  - Module 3: Nonprofits and Rabbi Trusts
  - Module 4: Income and Accounting
  - Module 5: Practical Case Studies
  - NQPA-2 Resource Guide PDF
  - NQPA-2 Assessment

- **NQPA™ Glossary PDF**
- **NQPA™ Practice Exam** *(this practice exam contains feedback for each question)*
- **NQPA™ Final Proctored Exam**
Section 3: Exam Administration

NQPA™ Exam Format
The NQPA™ exam is a 70-question multiple-choice exam. Candidates have a 2½ hour time limit to complete the exam.

Exam Fees
The exam fee is $405.

Exam Delivery
The NQPA™ exam is delivered using a proctored online examination system. Candidates need access to a laptop or desktop computer with webcam and microphone to participate in the exam. Candidates are provided system requirement documentation and system verification tools upon enrollment in the exam.

Candidates are permitted to use the browser-based calculator or the Windows on-screen calculator to perform calculations. Candidates may use the notes field to record results in multi-step calculations. Candidates may not use cell phones, handheld calculators, or other software-based calculators during the exam. Using paper to take notes or perform calculations during the exam is prohibited.

Exam Enrollment
NAPA will enroll candidates in the NAPA online exam administration system within three (3) business days of the candidate’s exam purchase or exam enrollment request. Candidates will be provided written instructions on how to access the online exam system, perform system functionality tests, and take a sample exam session prior to taking the exam.

Exam Window
The exam window is three complete calendar months following the date of exam enrollment. Candidates will receive written confirmation of the exam window and exam expiry date.

Exam Scoring
The final results will be reported to candidate after provisional results are reviewed and confirmed by NAPA staff.

Time Limit
All credential exams are timed and must be completed within the allotted time. For NQPA™, the time limit for the exam is 2½ hours. Exams cannot be paused and resumed after starting. Any exam questions left unanswered at the end of the allotted time will be counted as incorrect.

Exam Results
Candidates will receive an email from the NAPA exam system after their exam results are validated. Candidates will be directed to access the NAPA exam system to view their exam results, review their score report, and download a certificate of completion if they have passed. For security reasons, results will not be provided over the phone or sent by fax.
**Score Reports**
Candidates may request a score report upon completion and approval of the NAPA NQPA™ exam. Score reports will indicate how an individual performed in each topic area.

**Language**
The NQPA™ credential exam is offered in English.

**Test Administration Modification**
Special accommodations to test administration shall be provided to candidates with a disability (as defined by Title III of the Americans with Disabilities Act) who submit with their certification application a written explanation of their needs and appropriate documentation. Requests must be submitted no less than six weeks prior to test date to allow sufficient time for arrangements to be made on behalf of the test candidate. Application forms for these accommodations must be submitted in writing to NAPA at customercare@napa-net.org.

**Statement of Non-Discrimination**
NAPA endorses the principles of equal opportunity. Eligibility criteria for examination and credentialing as a NQPA™ are applied equally to all individuals regardless of age, race, religion, gender, national origin, veteran status, or disability.

**Confidentiality**
NAPA recognizes candidates’ rights to control personal information. NAPA’s policy is designed to safeguard this information from unauthorized disclosure. Candidates can change preferences to be contacted by updating personal preferences in their profiles. To protect the rights to control results distribution, exam results are released only to the candidate and authorized NAPA or ARA staff.

NAPA does not release individual exam results, except for use in research studies that preserve candidates’ anonymity. Candidates’ results will always remain confidential unless authorized with the written consent of a candidate. Official statistics regarding the NQPA™ credentialing exam, including all question performance data, individual data, and demographic data, will be considered confidential; however, NAPA reserves the right to publish aggregated, non-identifying information based on such data.

**Exam Irregularities**
Any problems, suspected instances of cheating, alleged inappropriate examination administration, environmental testing conditions severe enough to cause disruption of the process or any other irregularities related to test administration should be brought to the attention of NAPA at customercare@napa-net.org. All such matters will be reported, investigated and subject to further action based on policies and procedures adopted by NAPA.

Cheating or other violations of the ARA Code of Conduct, or matters that may constitute grounds for disciplinary action, will be handled under the disciplinary procedures adopted by ARA, but other issues in examination irregularities are not subject to appeal.
Violation of Code of Conduct
If it is determined that a candidate has violated the ARA Code of Conduct, the candidate may be barred from taking the exam for a timeframe determined by ARA.

NAPA Credential Candidate Inquiry Policy
Candidates may submit written inquiries about NAPA study materials and credentialing exams. Inquiries regarding NAPA credentialing exams must be submitted by the exam candidate to NAPA at customercare@napa-net.org within 30 days of the exam administration date.

NAPA will not review or respond to inquiries submitted on the candidate’s behalf. Correspondence will be conducted in accordance with NAPA’s privacy policy contained in this handbook.

Exam Refund & Transfer Policy
Fees for examinations are not refundable. The right to sit for a NAPA examination belongs exclusively to the person named on the exam registration request. Candidates named on the exam registration request may transfer the right to another candidate. The transfer request must be submitted in writing to accountsreceivable@usaretirement.org not less than 15 days prior to the exam window expiry date.
Section 4: Applying for NAPA NQPA™ Credentialed Membership

Credentialed Membership Application
Candidates who pass the NQPA™ exam may apply for NAPA NQPA™ credentialed membership by completing the NAPA Credentialed Membership application.

Candidates must agree to abide by the ARA Code of Conduct, comply with the NAPA continuing education policy, and pay NAPA credentialed membership dues and/or credential maintenance fees.

Credential Maintenance Fee
There is an annual credential maintenance fee for retirement plan advisors affiliated with NAPA firm partners. Credential maintenance fees are due December 31 of each calendar year.

First-year credential maintenance fees will not be assessed to NQPA™ candidates awarded the NQPA™ credential from December 1 to December 31.

The current list of NAPA firm partners may be found at https://www.napa-net.org/about-us/partner-corner. Credentials are suspended if credential maintenance fees are not paid by February 28.

NAPA Membership Dues
NQPA™ candidates who are not affiliated with a NAPA firm partner or who are credentialed members of one or more ARA sister organizations are required to maintain NAPA credential membership to hold the NQPA™ designation. Membership applications may be found at https://www.napa-net.org/member/join. If you have a question about membership dues, please direct your question to accountsreceivable@usaretirement.org.

Credential Mark Usage Policies and Procedures
An individual who has been granted the NAPA NQPA™ membership may list the credential on stationery, websites, business cards and other promotional materials as:

- First name, Last name, NAPA NQPA™
- First name, Last name, Nonqualified Plan Advisor
- First name, Last name, NQPA™

Should the credential be suspended or withdrawn for any reason, the individual must immediately cease the use of the title NAPA Nonqualified Plan Advisor and acronym designation on stationery, websites, business cards, and all promotional materials.
Section 5: NAPA NQPA™ Continuing Education Requirements

As a professional society, NAPA recognizes the importance of the continuing educational development of its members. NAPA has a mandatory program of Continuing Education (CE) that affects all NAPA credentialed members who hold a NAPA NQPA™ credential. CE requirements apply to all credentialed members, regardless of when the credential(s) were awarded.

Annual Continuing Education Requirement
NQPA™ designation holders must complete ten (10) hours of Continuing Education (“CE”) each calendar year following the calendar year the NQPA™ designation is earned. CE hours must meet the Continuing Education Content Standards outline below.

Each calendar year a minimum of four (4) hours of the annual ten (10) hour CE requirement must cover nonqualified plan relevant topics (“Relevant Topics”) identified in this continuing education policy statement. In addition, a minimum of one (1) hour of CE credit earned annually must address professional ethics and the ARA’s Code of Professional Conduct.

Continuing Education Content Standards
CE must meet the following standards qualify for continuing education credit:

- Content must be developed by person(s) qualified in the subject matter.
- CE hours reported shall match the actual time on task rounded down to the nearest five (5) minute increment.
  - One (1.0) hour of CE is equivalent to 50 minutes of instruction or study time on task
  - After the first 50 minutes, CE hours may be accrued in 5-minute increments where 5 minutes is equal to one tenth (0.1) of a CE credit.
  - CE will not be accepted for any event less than 45 minutes time on task. This is equivalent to a nine-tenths (0.9) CE threshold.

Relevant Topics
Relevant Topics that will satisfy the four (4) hour nonqualified plan education requirement includes, but is not limited to, the following Relevant Topics:

- Supplemental retirement plans
- Executive retention
- Bonus and incentive plans
- Executive benefits

Third Party CE
- Designation holders are responsible for reporting third party CE activity using the NAPA CE reporting system.
• Records of completion of third-party CE must be maintained by the designation holder for a minimum of two (2) calendar years following the calendar year for which the CE credit is reported.
• Third party CE is subject to audit.

NAPA Provided CE
• NAPA will record CE credit for participation in NAPA CE events.
• NAPA will ensure that that NAPA provided CE meets both continuing education content standards and addresses nonqualified plan related Relevant Topics.

Compliance and Audit
The audit of third-party CE is conducted for the benefit of all NAPA members and NQPA™ credential holders. The CE audit process demonstrates NAPA’s ongoing commitment to professionalism and the integrity of the NQPA™ program. The CE audit process helps ensure compliance with the CE policy, but more importantly will help NAPA identify opportunities to continuously improve the NQPA™ CE program.

The Audit Process
NAPA will conduct an annual audit of reported third party CE. The audit will encompass a randomly selected representative sample of designation holders who reported third party CE the prior calendar year.

Designation holders who are randomly selected for the CE audit will be asked to provide suitable documentation to substantiate that the reported third-party CE meet the Continuing Education Content Standards. In general, the documentation must demonstrate that:

• The content was developed by a subject matter expert with expertise pertinent to the subject matter
• Time on task for the CE credit awarded
• Successful completion or participation

The designation holder subject to audit will also be asked to provide a description of the CE session for any third-party CE reported to satisfy the ethics or nonqualified plan related Relevant Topic requirement.

Suspension of Designation
The NQPA™ designation may be suspended for the following reasons

• Failure to comply with the NAPA Continuing Education Policy
• Failure to renew NAPA membership or NAPA credential maintenance fee as applicable
• Violation of the NAPA Code of Conduct

Failure to comply with the NAPA Continuing Education Policy
Designation holders will have until March 1 of each calendar year to report CE for the prior calendar year CE cycle. NAPA provided CE earned prior to March 1st of each calendar year may be applied to the CE reporting cycle for the prior calendar year. In no case will CE be recorded for more than one CE reporting cycle.
If the failure to comply with the NAPA Continuing Education Policy results from the audit of third-party CE, the designation holder will have 60 days from the date of notification to correct the deficiency.

**Failure to Renew NAPA Membership or NAPA Credential Maintenance Fee**

Designation holders are expected to remain NAPA members in good standing and make timely payment of any credential maintenance fee that may be required by NAPA. Failure to pay any required fees by March 1 of each calendar year will result in suspension of the credential.

**Violation of the ARA Code of Conduct**

Suspension and/or revocation of designations due to actual or reported violation of the ARA Code of Conduct is addressed in the ARA Code of Conduct Disciplinary Procedures.

**Revocation of Designation**

The designation will be revoked for designation holders who do not correct the deficiency or deficiencies that initiated suspension of the designation.

**Reinstatement**

Reinstatement may be granted if the following conditions are met prior to the end of the calendar year following the calendar year a designation is suspended or revoked:

- The reinstatement application and new membership application is submitted,
- Required fees including membership, credential maintenance and reinstatement fees are paid in full, and
- Documentation is provided demonstrating completion of required 10 CE (including one Ethics) in the 12 months preceding submission of the application
Section 6: NAPA NQPA™ Certification Exam Content Outline

Introducing Nonqualified Plans (13%)
- Explain who is included in the “Top Hat” group
- Understand how much can be deferred in a nonqualified plan
- Explain the tax advantages of nonqualified plans
- Understand the role of insurance products in NQDC plans
- Identify what advisors need when engaging clients about nonqualified plans
- Identify expert partners advisors can leverage when offering nonqualified plans

Nonqualified Plan Fundamentals (13%)
- Define nonqualified plans
- Identify the differences between qualified and nonqualified plans
- Explain the difference between nonqualified deferred compensation plans and 401(k) plans
- Explain how nonqualified deferred compensation plans are regulated
- Explain the “Top Hat” plan requirements
- Explain the 409A plan
- Explain the proper documentation that is needed
- Explain the reporting process

Plan Design Provisions (17%)
- Identify different types of deferred compensation
- Explain the future date distribution trigger
- Explain emergency distributions
- Explain disability distributions
- Explain short-term deferrals for compensation
- Understanding how to extend deferral elections
- Understanding what happens when there is a change of control
- Explain the process when there is a separation from service
- Explain the prohibitions against accelerating benefits
- Explain how distributions are made from terminated plans
- Understanding vesting

Nonqualified Plan Tax Considerations and Plan Financing (17%)
- Identify common tax liabilities
- Explain constructive receipt
- Explain economic benefit
- Explain payroll taxes
- Explain how to prepare for federal/state income tax planning
- Explain Medicare surtax planning
- Understand how deferred compensation may impact 401(k) plans
- Identify and explain the various financing options for nonqualified plans
- Identify the options for limited plan protection
- Explain 409A operational errors
- Understand IRS penalty taxes
Employer Incentive and Equity Plans (16%)
- Identify different types of plans including Long-term Incentive Plans (LTIPs), Stock Appreciation Rights (SARs), Phantom Stock, Restricted Stock Awards (RSAs), Restricted Stock Units (RSUs), Incentive Stock Options (ISOs), Nonstatutory Stock Options (NSOs)
- Define a long-term incentive plan (LTIPs)
- Explain how LTIPs can be linked to corporate goals
- Explain how LTIPs are exempt from ERISA
- Understand that LTIPs can be designed to be exempt from top-hat group requirements
- List the benefits of stock plans
- Explain how vesting can be used to craft a plan

Life Insurance and Informal Funding of Nonqualified Plans (11%)
- Define a permanent life insurance contract
- List the advantages of a life insurance contract: tax-advantaged growth, First-in/First-out (FIFO) withdrawals, tax-free policy loans, and tax-free benefits
- Describe how Corporate Life Insurance (COLI) fits into the life insurance market
- Describe how the cash value of life insurance can be used informally fund nonqualified deferred compensation plans
- List the advantages and risks of COLI
- Explain the decision-making process for using COLI to informally fund nonqualified deferred compensation plans
- Describe how COLI funding differs from taxable investments for funding
- Understand the regulations that govern COLI such as consent of participants and filing of Form 8925

Nonprofits and Rabbi Trusts (7%)
- Describe how IRC §457 governs nonprofit organization nonqualified plans including deferral limits, vesting, taxation, catch-up contributions, and required minimum distributions
- Understand 457(b) and 457(f) plans
- Describe the difference between funded and unfunded plans
- Describe how establishing a Rabbi Trust can provide some protection to the employee
- Describe how a Rabbi Trust is taxed

Income and Accounting (6%)
- Describe the application and calculation of FICA taxation using the special timing rule and the impact of present value versus whole dollar, the non-duplication rule, and potential reporting benefits when income has created Top Hat Status for a plan participant
- Explain the two different methodologies of FICA tax reporting available when deferred compensation balances ultimately vest: Lag Method and Estimated Method
- Describe how nondeferred compensation plans are accounted for on the plan sponsor’s balance sheet and income statement
Section 7: ARA Code of Professional Conduct

The purpose of this Code of Professional Conduct ("Code") is to identify the professional and ethical standards with which a member must comply to fulfill the Member’s responsibility to the American Retirement Association and its affiliate organizations, other Members, and the public. Members are required to adhere to the high standards of conduct, practice, and qualification set forth in this Code.

1. Definitions

- **Actuary**: an individual who is a Member of the American Retirement Association and holds an MSPA or FSPA from the ASPPA College of Pension Actuaries or an actuarial credential from another organization that is a member of the International Actuarial Association (IAA) or is an enrolled actuary in good standing with the Joint Board for the Enrollment of Actuaries.
- **Advertising**: all communications by whatever medium, including oral communications, which may directly or indirectly influence any person or organization to decide whether there is a need for Professional Services or to select a specific person or firm to perform such services.
- **Confidential Information**: information not in the public domain of which the Member becomes aware during the course of rendering Professional Services to a Principal. It may include information of a proprietary nature, information which is legally restricted from circulation, or information which the Member has reason to believe that the Principal would not wish to be divulged.
- **Credential**: a membership designation (e.g., Certified Pension Consultant; Member, Society of Pension Actuaries; or Associated Professional Member) conferred by American Retirement Association.
- **Law**: statutes, regulations, judicial decisions, and other statements having legally binding authority.
- **Member**: An individual who is a Member of American Retirement Association or any affiliate organization of American Retirement Association.
- **Principal**: any present or prospective client of a Member or the employer of a Member where the Member provides retirement plan services for their employer’s plan.
- **Professional Communication**: a written, electronic or oral communication issued by a Member with respect to Professional Services.
- **Professional Services**: services provided to a Principal by a Member, including the rendering of advice, recommendations, findings, or opinions related to a retirement or other employee benefit plan.
- **Titles**: leadership positions, volunteer experience, awards and other honors conferred by American Retirement Association.
2. Advertising
Member shall not engage in any Advertising with respect to Professional Services that the Member knows or is reasonably expected to know are false.

3. Communications
A Member who issues a Professional Communication shall take appropriate steps to ensure that the Professional Communication is appropriate to the circumstances and its intended audience.

4. Compliance
A Member shall be knowledgeable about this Code, keep current with Code revisions and abide by its provisions. Laws may impose binding obligations on a Member. This Code is not intended to supplant, contradict or supersede Law (e.g., Circular 230) or other Codes of Conduct that establish professional standards for Members in the rendition of Professional Services and that have been sanctioned by the federal or a state government. Where the requirements of Law or such governmentally-sanctioned Codes conflict with this Code, the requirements of Law or such governmentally-sanctioned Codes take precedence.

5. Confidentiality
A Member shall not disclose to another party any Confidential Information obtained in rendering Professional Services for a Principal unless authorized to do so by the Principal or required to do so by Law.

6. Conflicts of Interest
A Member shall not perform Professional Services involving an actual conflict of interest unless:

- The Member’s ability to act fairly is unimpaired; and
- There has been full disclosure of the conflict to the Principal(s); and
- All Principals have expressly agreed to the performance of the services by the Member.

If the Member is aware of any significant conflict between the interests of a Principal and the interests of another party, the Member should advise the Principal of the conflict and include appropriate qualifications or disclosures in any related communication.

7. Control of Work Product
A Member shall not perform Professional Services when the Member has reason to believe that they may be altered in a material way or may be used to violate or evade the Law. The Member should recognize the risk that materials prepared by the Member could be misquoted, misinterpreted, or otherwise misused by another party to influence the actions of a third party and should take reasonable steps to ensure that the material is presented fairly and that the sources of the material are identified.
8. Courtesy and Cooperation

- A Member shall perform Professional Services with courtesy and shall cooperate with others in the Principal’s interest. A Principal has an indisputable right to choose a professional advisor. A Member may provide service to any Principal who requests it even though such Principal is being or has been served by another professional in the same manner.
- B. When a Principal has given consent for a new or additional professional to consult with a Member with respect to a matter for which the Member is providing or has provided Professional Services, the Member shall cooperate in assembling and transmitting pertinent data and documents, subject to receiving reasonable compensation for the work required to do so. In accordance with Circular 230, the Member shall promptly, at the request of the Principal, return any and all records of the Principal that are necessary for the Principal to comply with federal tax Law, even if the Member is not subject to Circular 230. The existence of a fee dispute generally does not relieve the Member of this responsibility except to the extent permitted by applicable state Law. The Member need not provide any items of a proprietary nature or work product for which the Member has not been compensated.

9. Disclosure
A Member shall make full and timely disclosure to a present or prospective Principal of all sources of direct or indirect material compensation or other material consideration that the Member or the Member’s firm has received or may receive in relation to an assignment for such Principal. The disclosure of sources of material compensation or consideration that the Member’s firm has received, or may receive, is limited to those sources known to, or reasonably ascertainable by, the Member.

10. Professional Integrity
A Member shall perform Professional Services and shall take reasonable steps to ensure that Professional Services rendered under the Member’s supervision are performed with honesty, integrity, skill, and care. A Member has an obligation to observe standards of professional conduct in the course of providing advice, recommendations and other services performed for a Principal. A Member who pleads guilty to or is found guilty of any misdemeanor related to financial matters or any felony shall be presumed to have contravened this Code and shall be subject to American Retirement Association’s counseling and disciplinary procedures.

11. Qualification Standards
A Member shall render opinions or advice or perform Professional Services only when qualified to do so based on education, training, and experience.

12. Titles and Credentials
A Member shall make truthful use of the membership Titles and Credentials of ARA to which the Member is entitled, and only where that use conforms to the practices authorized by American Retirement Association. A Member who is not an Actuary as defined in section 1 of this Code
shall not professionally represent to the public to be an actuary or knowingly allow such misrepresentation by others.

13. Additional Obligations

- A Member whose professional conduct is regulated by another membership organization shall abide by the professional Code of Conduct (or similar rules) of such organization. For example, a Member who is an actuary shall also abide by the Code of Professional Conduct for actuaries.
- A Member shall respond promptly in writing to any communication received from a person duly authorized by American Retirement Association to obtain information or assistance regarding a Member’s possible violation of this Code. The Member’s responsibility to respond shall be subject to Section 5 of this Code, “Confidentiality,” and any other confidentiality requirements imposed by Law. In the absence of a full and timely response, American Retirement Association may resolve such possible violations based on available information.